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ER 84-847 16 FEB 1984

DCL

MEMORANDUM FOR: Director, IC Staff

ATTENTION:

Director, Planning & Policy Staff

FROM:

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Executive Director/CIA

SUBJECT:

The Manpower Issue

REFERENCE:

DCI/ICS 84-4204, Same Subject,

dated 27 January 1984

Al:

- Manpower is largely an internal problem for each agency in the Community. Deliberations which preceded publication of our Strategic Plan for 1982-1992 focused our thinking on the long-term aspects of the problem. We are now seeking to develop innovative policies, procedures, and programs to ensure our continued ability to attract and retain top quality employees. Over the coming months we may surface matters which could be addressed more profitably at the Community level, but we are hard-put to come up with any suggestions at the moment.
- We discussed making more effective use of existing personnel at the off-site conference. The Community will probably not grow significantly over the next several years, but our responsibilities will doubtless continue to increase, and we will need to make the people we have more productive. A more effective division of responsibilities within the Community would help in this regard. DIA, for example, is, by charter, responsible for maintaining order-of-battle. Yet, every time we undertake a major assessment of military forces we must start the process from the beginning because no one has confidence in the distributed data base. As a result, we spend considerable resources developing our own holdings. There may also be opportunities for a more effective sharing of training responsibilities within the Community. I am sure there are other such examples.
- All things considered, however, I wonder if it might not be more effective to deal with such matters bilaterally within the Community rather than attempt to centralize approaches at the Community level. Bilateral arrangements might be more flexible and easier to change as circumstances warrant. appreciate your views on this line of reasoning.

Distribution:

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OPTIONAL FORM 41 (Rev. 7-76)

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FORM 41 (Rev. 7-76)

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TRANSMITTAL SLIP DATE
31 January 1984

TO:
EXDIT, CIA

ROOM NO.
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REMARKS:
25X1

FROM:
Eloise R. Page, A-D/ICS

ROOM NO.
6S01

REMARKS:

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Eloise R. Page, A-D/ICS

ROOM NO.
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Eloise R. Page, A-D/ICS

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Eloise R. Page, A-D/ICS

ROOM NO.
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Director Intelligence Community Staff

Washington, D.C. 20505

DCI/ICS 84-4204 27 January 1984

SUBJECT:

The Manpower Issue

1.	Of all of the issues raised at the Senior Planning Conference, few	
receive	d more comment than manpower. Specific concerns fell into two genera	a 1
categor	ies: the utilization of the manpower that we have, and possible DCI	
assista	nce to Program Managers with their particular manpower problems. We	
are acu	tely aware of the specific limits of the DCI's authority with respect	t
to manp	ower outside the CIAP, and hesitate recommending specific manpower	
related	initiatives without first soliciting suggestions from the responsible	Le
	Managers.	

2. We should appreciate your comments on which manpower issues might be addressed at the Community level, together with suggestions for possible actions. Your responses should be sent to the IC Planning and Policy Staff by 10 February.

Eloise R. Page Acting Director

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DCI EXEC REG

